

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33

## Adult Social Care & Health (ASCH)

| ROW REF   | Project                                       | Description of Project  | Total Cost of Scheme<br>£000s | Prior Years Spend<br>£000s | Cash Limits                |                                   |   |                            |
|---|---|---|-------------------------------|----------------------------|----------------------------|-----------------------------------|---|----------------------------|
|   |   |   |                               |                            | 2023-24<br>Year 1<br>£000s | 2024-25<br>Year 2<br>£000s        | 2025-26<br>Year 3<br>£000s                                      | 2026-27<br>Year 4<br>£000s |
|   |   |   |                               |                            | 1                          | Home Support Fund & Equipment [2] | Provision of equipment and/or alterations to individuals' homes | 2,500                      |
| 2   | <b>Total Rolling Programmes [3]</b>           |   | <b>2,500</b>                  |                            | <b>250</b>                 | <b>250</b>                        | <b>250</b>  | <b>250</b>                 |
| <b>Kent Strategy for Services for Learning Disability (LD):</b> |   |   |                               |                            |                            |                                   |   |                            |
| 3   | Learning Disability Good Day Programme [1]    | To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county | 4,335                         | 2,318                      | 1,466                      | 551                               | 0   | 0                          |
| <b>Other Individual Projects:</b>                               |   |   |                               |                            |                            |                                   |   |                            |
| 4   | Hedgerows [1]                                 | A new purpose-built facility for people with complex needs and also for adult in-house service provision  | 800                           | 0                          | 365                        | 435                               | 0   | 0                          |
| 5   | <b>Total Individual Projects</b>              |   | <b>5,135</b>                  | <b>2,318</b>               | <b>1,831</b>               | <b>986</b>                        | <b>0</b>  | <b>0</b>                   |
| 6   | <b>Total - Adult Social Care &amp; Health</b> |   | <b>7,635</b>                  | <b>2,318</b>               | <b>2,081</b>               | <b>1,236</b>                      | <b>250</b>  | <b>250</b>                 |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

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| ROW REF   | Project                                       | Description of Project  | Cash Limits       |                   |                   |                   |                   |                    |
|---|---|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
|   |   |   | 2027-28<br>Year 5 | 2028-29<br>Year 6 | 2029-30<br>Year 7 | 2030-31<br>Year 8 | 2031-32<br>Year 9 | 2032-33<br>Year 10 |
|   |   |   | £000s             | £000s             | £000s             | £000s             | £000s             | £000s              |
| 1   | Home Support Fund & Equipment [2]             | Provision of equipment and/or alterations to individuals' homes   | 250               | 250               | 250               | 250               | 250               | 250                |
| 2   | <b>Total Rolling Programmes [3]</b>           |   | <b>250</b>        | <b>250</b>        | <b>250</b>        | <b>250</b>        | <b>250</b>        | <b>250</b>         |
| <b>Kent Strategy for Services for Learning Disability (LD):</b> |   |   |                   |                   |                   |                   |                   |                    |
| 3   | Learning Disability Good Day Programme [1]    | To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county | 0                 | 0                 | 0                 | 0                 | 0                 | 0                  |
| <b>Other Individual Projects:</b>                               |   |   |                   |                   |                   |                   |                   |                    |
| 4   | Hedgerows [1]                                 | A new purpose-built facility for people with complex needs and also for adult in-house service provision  | 0                 | 0                 | 0                 | 0                 | 0                 | 0                  |
| 5   | <b>Total Individual Projects</b>              |   | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>           |
| 6   | <b>Total - Adult Social Care &amp; Health</b> |   | <b>250</b>        | <b>250</b>        | <b>250</b>        | <b>250</b>        | <b>250</b>        | <b>250</b>         |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33

**Children, Young People & Education (CYPE)**

| ROW REF   | Project  | Description of Project   | Total Cost of Scheme<br>£000s | Prior Years Spend<br>£000s | Cash Limits                |  |  |                            |
|---|--|--|-------------------------------|----------------------------|----------------------------|--|--|----------------------------|
|   |  |  |                               |                            | 2023-24<br>Year 1<br>£000s | 2024-25<br>Year 2<br>£000s                   | 2025-26<br>Year 3<br>£000s   | 2026-27<br>Year 4<br>£000s |
|   |  |  |                               |                            | 1                          | Annual Planned Enhancement Programme [1] [2] | Planned and reactive capital projects to keep schools open and operational | 91,000                     |
| 2   | Schools Capital Expenditure funded from Devolved Formula Capital Grants for Individual Schools | Enhancement of schools   | 45,000                        |                            | 4,500                      | 4,500  | 4,500  | 4,500                      |
| 3   | Schools Capital Expenditure funded from Revenue  | Expenditure on capital projects by individual schools  | 50,000                        |                            | 5,000                      | 5,000  | 5,000  | 5,000                      |
| 4   | Youth - Modernisation of Assets  | To purchase vehicles and equipment for youth services  | 372                           |                            | 147                        | 25   | 25   | 25                         |
| 5   | Schools' Modernisation Programme [1] [2]   | Improving and upgrading school buildings including removal of temporary classrooms   | 33,000                        |                            | 8,500                      | 8,500  | 2,000  | 2,000                      |
| <b>6</b>  | <b>Total Rolling Programmes [3]</b>  |  | <b>219,372</b>                |                            | <b>31,647</b>              | <b>31,525</b>                                | <b>19,525</b>  | <b>19,525</b>              |
| <b>Basic Need Schemes - to provide additional pupil places:</b> |  |  |                               |                            |                            |  |  |                            |
| 7   | Basic Need Kent Commissioning Plan (KCP) 2016 & previous years                                 | Increasing the capacity of Kent's schools  | 331,622                       | 330,493                    | 1,129                      | 0  | 0  | 0                          |
| 8   | Basic Need KCP 2017 [1]  | Increasing the capacity of Kent's schools  | 116,848                       | 101,778                    | 15,070                     | 0  | 0  | 0                          |
| 9   | Basic Need KCP 2018 [1]  | Increasing the capacity of Kent's schools  | 49,984                        | 40,011                     | 9,973                      | 0  | 0  | 0                          |
| 10  | Basic Need KCP 2019 [1]  | Increasing the capacity of Kent's schools  | 91,330                        | 24,467                     | 64,548                     | 2,315  | 0  | 0                          |
| 11  | Basic Need KCP 2021-25 [1]   | Increasing the capacity of Kent's schools  | 8,986                         | 2,077                      | 1,305                      | 5,604  | 0  | 0                          |
| 12  | Basic Need KCP 22-26 [1]   | Increasing the capacity of Kent's schools  | 17,937                        | 3,085                      | 7,855                      | 6,997  | 0  | 0                          |
| 13  | Basic Need KCP 23-27 [2]   | Increasing the capacity of Kent's schools  | 37,571                        | 250                        | 8,713                      | 15,867                                       | 12,741   | 0                          |
| <b>Other Projects</b>   |  |  |                               |                            |                            |  |  |                            |
| 14  | Nest 2   | Provision of a residential facility for children and young people in Kent and Medway with Autistic Spectrum Conditions (ASC) | 1,550                         | 0                          | 1,550                      | 0  | 0  | 0                          |
| 15  | John Wallis Academy  | Provision of a new primary school building and relocation of children's centre   | 5,011                         | 4,981                      | 30                         | 0  | 0  | 0                          |
| 16  | Priority School Build Programme (PSBP) 1 & 2   | Additional works under the PSBP programme not funded by the Education and Skills Funding Agency (ESFA)                       | 24,584                        | 24,584                     | 0                          | 0  | 0  | 0                          |
| 17  | High Needs Provision   | Specific projects relating to high needs provision   | 7,093                         | 6,793                      | 300                        | 0  | 0  | 0                          |
| 18  | High Needs Provision 22-24   | Specific projects relating to high needs provision   | 41,111                        | 6,467                      | 22,803                     | 7,099  | 4,742  | 0                          |
| 19  | School Roofs   | Structural repairs to school roofs   | 7,565                         | 4,160                      | 3,405                      | 0  | 0  | 0                          |
| <b>20</b>   | <b>Total Individual Projects</b>   |  | <b>741,192</b>                | <b>549,146</b>             | <b>136,681</b>             | <b>37,882</b>                                | <b>17,483</b>  | <b>0</b>                   |
| <b>21</b>   | <b>Total - Children, Young People &amp; Education</b>  |  | <b>960,564</b>                | <b>549,146</b>             | <b>168,328</b>             | <b>69,407</b>                                | <b>37,008</b>  | <b>19,525</b>              |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

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**Children, Young People & Education (CYPE)**

| ROW REF   | Project  | Description of Project   | Cash Limits   |               |               |               |               |               |
|---|--|--|---------------|---------------|---------------|---------------|---------------|---------------|
|   |  |  | 2027-28       | 2028-29       | 2029-30       | 2030-31       | 2031-32       | 2032-33       |
|   |  |  | Year 5        | Year 6        | Year 7        | Year 8        | Year 9        | Year 10       |
|   |  |  | £000s         | £000s         | £000s         | £000s         | £000s         | £000s         |
| 1   | Annual Planned Enhancement Programme [1] [2]   | Planned and reactive capital projects to keep schools open and operational   | 8,000         | 8,000         | 8,000         | 8,000         | 8,000         | 8,000         |
| 2   | Schools Capital Expenditure funded from Devolved Formula Capital Grants for Individual Schools | Enhancement of schools   | 4,500         | 4,500         | 4,500         | 4,500         | 4,500         | 4,500         |
| 3   | Schools Capital Expenditure funded from Revenue  | Expenditure on capital projects by individual schools  | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         | 5,000         |
| 4   | Youth - Modernisation of Assets  | To purchase vehicles and equipment for youth services  | 25            | 25            | 25            | 25            | 25            | 25            |
| 5   | Schools' Modernisation Programme [1] [2]   | Improving and upgrading school buildings including removal of temporary classrooms   | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         |
| <b>6</b>  | <b>Total Rolling Programmes [3]</b>  |  | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> |
| <b>Basic Need Schemes - to provide additional pupil places:</b> |  |  |               |               |               |               |               |               |
| 7   | Basic Need Kent Commissioning Plan (KCP) 2016 & previous years                                 | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| 8   | Basic Need KCP 2017 [1]  | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| 9   | Basic Need KCP 2018 [1]  | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| 10  | Basic Need KCP 2019 [1]  | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| 11  | Basic Need KCP 2021-25 [1]   | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| 12  | Basic Need KCP 22-26 [1]   | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| 13  | Basic Need KCP 23-27 [2]   | Increasing the capacity of Kent's schools  | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>Other Projects</b>   |  |  |               |               |               |               |               |               |
| 14  | Nest 2   | Provision of a residential facility for children and young people in Kent and Medway with Autistic Spectrum Conditions (ASC) | 0             | 0             | 0             | 0             | 0             | 0             |
| 15  | John Wallis Academy  | Provision of a new primary school building and relocation of children's centre   | 0             | 0             | 0             | 0             | 0             | 0             |
| 16  | Priority School Build Programme (PSBP) 1 & 2   | Additional works under the PSBP programme not funded by the Education and Skills Funding Agency (ESFA)                       | 0             | 0             | 0             | 0             | 0             | 0             |
| 17  | High Needs Provision   | Specific projects relating to high needs provision   | 0             | 0             | 0             | 0             | 0             | 0             |
| 18  | High Needs Provision 22-24   | Specific projects relating to high needs provision   |               |               |               |               |               |               |
| 19  | School Roofs   | Structural repairs to school roofs   | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>20</b>   | <b>Total Individual Projects</b>   |  | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      |
| <b>21</b>   | <b>Total - Children, Young People &amp; Education</b>  |  | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> | <b>19,525</b> |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

## Growth, Environment & Transport (GET)

| ROW REF                         | Project  | Description of Project  | Total Cost of Scheme | Prior Years Spend | Cash Limits   |               |               |               |
|---------------------------------|--|---|----------------------|-------------------|---------------|---------------|---------------|---------------|
|                                 |  |   |                      |                   | 2023-24       | 2024-25       | 2025-26       | 2026-27       |
|                                 |  |   | £000s                | £000s             | Year 1        | Year 2        | Year 3        | Year 4        |
| <b>Growth &amp; Communities</b> |  |   |                      |                   |               |               |               |               |
| 1                               | Country Parks Access and Development   | Improvements and adaptations to country parks   | 659                  |                   | 119           | 60            | 60            | 60            |
| 2                               | Public Rights of Way   | Structural improvements of public rights of way   | 9,000                |                   | 900           | 900           | 900           | 900           |
| 3                               | Public Sports Facilities Improvement   | Capital grants for new provision/refurbishment of sports facilities and projects in the community | 750                  |                   | 75            | 75            | 75            | 75            |
| 4                               | Village Halls and Community Centres  | Capital Grants for improvements and adaptations to village halls and community centres            | 823                  |                   | 148           | 75            | 75            | 75            |
| <b>Transportion</b>             |  |   |                      |                   |               |               |               |               |
| 5                               | Highways Asset Management/Annual Maintenance and programme of Significant and Urgent Safety Critical Works [1] [2] | Maintaining Kent's roads  | 578,466              |                   | 74,466        | 56,000        | 56,000        | 56,000        |
| 6                               | Integrated Transport Schemes [1] [2]   | Improvements to road safety   | 45,270               |                   | 4,770         | 4,500         | 4,500         | 4,500         |
| 7                               | Major Schemes - Preliminary Design Fees  | Preliminary design of new roads   | 21                   |                   | 21            | 0             | 0             | 0             |
| 8                               | Old Highways Schemes, Residual Works, Land Compensation Act (LCA) Part 1   | Old Highways Schemes, Residual Works, LCA Part 1  | 76                   |                   | 62            | 14            | 0             | 0             |
| <b>9</b>                        | <b>Total Rolling Programmes [3]</b>  |   | <b>635,065</b>       |                   | <b>80,561</b> | <b>61,624</b> | <b>61,610</b> | <b>61,610</b> |
| <b>Growth &amp; Communities</b> |  |   |                      |                   |               |               |               |               |
| 10                              | Digital Autopsy  | To provide a body storage and digital autopsy facility  | 3,217                | 704               | 2,513         | 0             | 0             | 0             |
| 11                              | Essella Road Bridge (PROW)   | Urgent works to ensure footbridge remains open  | 300                  | 134               | 166           | 0             | 0             | 0             |
| 12                              | Public Mortuary  | To consider options for the provision of a public mortuary  | 3,000                | 0                 | 0             | 0             | 3,000         | 0             |
| 13                              | Herne Bay Library Plus   | Project to refurbish the library and address long-term building issues                            | 661                  | 161               | 0             | 500           | 0             | 0             |
| 14                              | Gypsy & Traveller Site Improvements [1]  | Improvements to Gypsy and Traveller sites   | 4,055                |                   | 4,055         |               | 0             | 0             |

## Growth, Environment & Transport (GET)

| ROW REF                        | Project  | Description of Project  | Total Cost of | Prior Years | Cash Limits |         |         |         |
|--------------------------------|--|---|---------------|-------------|-------------|---------|---------|---------|
|                                |  |   | Scheme        | Spend       | 2023-24     | 2024-25 | 2025-26 | 2026-27 |
|                                |  |   | £000s         | £000s       | Year 1      | Year 2  | Year 3  | Year 4  |
|                                |  |   |               | £000s       | £000s       | £000s   | £000s   |         |
| 15                             | Tunbridge Wells Cultural Hub (Amelia)                  | Contribution to the development of a cultural and learning hub in partnership with Tunbridge Wells Borough Council, including library, registration and adult education | 1,586         | 1,236       | 350         | 0       | 0       | 0       |
| 16                             | Broadband Contract 2                                   | To extend the reach of superfast broadband so that 95% of homes and businesses can access superfast broadband   | 11,814        | 10,465      | 1,349       | 0       | 0       | 0       |
| 17                             | Innovation Investment Initiative (i3)                  | Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs             | 10,374        | 6,143       | 500         | 600     | 743     | 1,100   |
| 18                             | Javelin Way Development                                | To provide accomodation for creative industries and the creation of industrial units  | 12,826        | 12,786      | 2           | 0       | 0       | 38      |
| 19                             | Kent & Medway Business Fund                            | New fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, to enable creation of jobs and support business start ups                               | 42,443        | 18,928      | 3,305       | 3,385   | 3,453   | 6,827   |
| 20                             | Kent Empty Property Initiative - No Use Empty (NUE)    | Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation                                      | 52,901        | 48,192      | 11,589      | -4,700  | -2,180  | 0       |
| 21                             | Marsh Million  | Supporting economic growth on Romney Marsh to develop new jobs and business opportunities following the decommissioning of Dungeness Power Station                      | 1,100         | 1,056       | 0           | 19      | 17      | 8       |
| 22                             | The Kent Broadband Voucher Scheme                      | Voucher scheme to benefit properties in hard to reach locations   | 2,862         | 962         | 500         | 1,400   | 0       | 0       |
| <b>Environment &amp; Waste</b> |  |   |               |             |             |         |         |         |
| 23                             | Energy and Water Efficiency Investment Fund - External | Energy Efficiency works   | 3,199         | 2,535       | 271         | 73      | 72      | 64      |
| 24                             | Energy Reduction and Water Efficiency Investment - KCC | Energy Efficiency works   | 2,419         | 2,051       | 218         | 32      | 23      | 23      |
| 25                             | Electric Vans  | Electric vehicles and charging infrastructure funded by government grant  | 1,512         | 1,277       | 235         | 0       | 0       | 0       |
| 26                             | Leigh (Medway) Flood Storage Area                      | Contribution to partnership-funded projects to provide flood defences for the River Medway  | 2,500         | 602         | 826         | 625     | 447     | 0       |
| 27                             | Kings Hill Solar Farm                                  | Construction of a solar farm  | 5,091         | 4,880       | 211         | 0       | 0       | 0       |
| 28                             | New Transfer Station - Folkestone & Hythe [1]          | To provide a new waste transfer station in Folkestone & Hythe   | 10,302        | 9           | 100         | 9,598   | 56      | 516     |

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Growth, Environment & Transport (GET)

| ROW REF               | Project  | Description of Project   | Total Cost of Scheme | Prior Years Spend | Cash Limits |         |         |         |
|-----------------------|--|--|----------------------|-------------------|-------------|---------|---------|---------|
|                       |  |  |                      |                   | 2023-24     | 2024-25 | 2025-26 | 2026-27 |
|                       |  |  | £000s                | £000s             | Year 1      | Year 2  | Year 3  | Year 4  |
|                       |  |  |                      | £000s             | £000s       | £000s   | £000s   |         |
| 29                    | Surface Water Flood Risk Management                                | To provide flood risk management and climate adaptation investment in capital infrastructure across Kent, to reduce the significant risks of local flooding and adapt to the impacts of climate change which are predicted to be substantial on the county | 5,000                | 30                | 470         | 500     | 500     | 500     |
| 30                    | Windmill Asset Management & Weatherproofing                        | Works to ensure Windmills are in a safe and weatherproof condition   | 3,823                | 923               | 0           | 500     | 300     | 300     |
| <b>Transportation</b> |  |  |                      |                   |             |         |         |         |
| 31                    | A2 Off Slip Wincheap, Canterbury [1]                               | To deliver an off-slip in the coastbound direction   | 4,400                | 0                 | 0           | 1,500   | 2,199   | 701     |
| 32                    | A226 St Clements Way   | Road improvement scheme  | 6,571                | 6,543             | 14          | 14      | 0       | 0       |
| 33                    | A228 and B2160 Junction Improvements with B2017 Badsell Road [1]   | Junction improvements  | 3,695                | 929               | 2,560       | 206     | 0       | 0       |
| 34                    | A2500 Lower Road Improvements                                      | Junction improvements to increase capacity   | 5,384                | 5,357             | 27          | 0       | 0       | 0       |
| 35                    | A28 Chart Road, Ashford [1]  | Strategic highway improvement  | 26,247               | 4,122             | 2,768       | 11,026  | 7,256   | 805     |
| 36                    | Bath Street, Gravesend   | Bus Lane project - Fastrack programme extension  | 5,520                | 1,062             | 3,458       | 1,000   | 0       | 0       |
| 37                    | Dartford Town Centre   | A package of works to improve economic performance of Dartford Town Centre   | 12,000               | 9,127             | 2,873       | 0       | 0       | 0       |
| 38                    | Dover Bus Rapid Transit  | To provide a high quality and reliable public transport service in the Dover area, funded from Housing Infrastructure funding  | 24,237               | 17,589            | 6,574       | 74      | 0       | 0       |
| 39                    | Fastrack Full Network - Bean Road Tunnels [1]                      | Construction of a tunnel linking Bluewater and the Eastern Quarry Development  | 14,038               | 3,146             | 9,533       | 1,359   | 0       | 0       |
| 40                    | Faversham Swing Bridge [1]   | Restoration of an opening bridge   | 2,550                | 850               | 700         | 1,000   | 0       | 0       |
| 41                    | Green Corridors  | Programme of schemes to improve walking and cycling in Ebbsfleet   | 7,400                | 2,148             | 5,252       | 0       | 0       | 0       |
| 42                    | Herne Relief Road [1]  | Provision of an alternative route between Herne Bay and Canterbury to avoid Herne village  | 9,076                | 6,910             | 1,921       | 130     | 115     | 0       |
| 43                    | Housing Infrastructure Fund - Swale Infrastructure Projects        | Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout  | 38,633               | 5,883             | 24,606      | 7,822   | 322     | 0       |
| 44                    | Kent Active Travel Fund Phase 2                                    | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys  | 4,878                | 2,641             | 2,237       | 0       | 0       | 0       |
| 45                    | Kent Active Travel Fund Phase 3                                    | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys  | 1,300                | 120               | 1,180       | 0       | 0       | 0       |
| 46                    | Kent Medical Campus (National Productivity Investment Fund - NPIF) | Project to ease congestion in Maidstone  | 14,237               | 5,487             | 8,718       | 32      | 0       | 0       |

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Growth, Environment & Transport (GET)

| ROW REF   | Project  | Description of Project   | Total Cost of Scheme | Prior Years Spend | Cash Limits    |                |                |                |
|-----------|--|--|----------------------|-------------------|----------------|----------------|----------------|----------------|
|           |  |  |                      |                   | 2023-24        | 2024-25        | 2025-26        | 2026-27        |
|           |  |  | £000s                | £000s             | Year 1         | Year 2         | Year 3         | Year 4         |
| 47        | Kent Thameside Strategic Transport Programme (Thamesway) [1] | Strategic highway improvement in Dartford & Gravesham  | 9,974                | 1,087             | 2,426          | 6,461          | 0              | 0              |
| 48        | LED Conversion   | Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System                              | 40,754               | 39,004            | 1,750          | 0              | 0              | 0              |
| 49        | Maidstone Integrated Transport [1]                           | Improving transport links with various schemes in Maidstone  | 10,850               | 6,262             | 3,590          | 998            | 0              | 0              |
| 50        | Market Square Dover  | Project to improve access and public realm at Market Square in Dover   | 3,640                | 3,610             | 15             | 15             | 0              | 0              |
| 51        | M20 Junction 4 Eastern Over Bridge                           | Carriageway widening   | 6,195                | 6,183             | 12             | 0              | 0              | 0              |
| 52        | Rathmore Road Link   | Road improvement scheme  | 8,008                | 7,915             | 87             | 6              | 0              | 0              |
| 53        | Sturry Link Road, Canterbury [1]                             | Construction of bypass   | 29,601               | 3,704             | 3,535          | 13,961         | 6,001          | 2,300          |
| 54        | Thanet Parkway   | Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth | 42,702               | 42,652            | 50             | 0              | 0              | 0              |
| 55        | Urban Traffic Management [1]                                 | Upgrades to the existing urban traffic management system within the Ebbsfleet area.  | 5,476                | 4,626             | 850            | 0              | 0              | 0              |
| 56        | A229 Bluebell Hill M2 & M20 Interchange Upgrades [1]         | Scheme to upgrade junctions to increase capacity and provide freeflowing interchange wherever possible                                   | 202,081              | 0                 | 1,000          | 8,638          | 9,395          | 47,548         |
| 57        | A28 Birchington, Acol and Westgate-on-Sea Relief Road [1]    | Creation of a relief road  | 49,001               | 1,156             | 1,488          | 18,890         | 27,061         | 111            |
| 58        | Zebra Funding - Electric Buses and infrastructure            | Grant funded projects for electric buses and infrastructure  | 9,526                | 8,453             | 1,073          | 0              | 0              | 0              |
| <b>59</b> | <b>Total Individual Projects</b>                             |  | <b>778,959</b>       | <b>309,640</b>    | <b>114,957</b> | <b>85,664</b>  | <b>58,780</b>  | <b>60,841</b>  |
| <b>60</b> | <b>Total - Growth, Environment &amp; Transport</b>           |  | <b>1,414,024</b>     | <b>309,640</b>    | <b>195,518</b> | <b>147,288</b> | <b>120,390</b> | <b>122,451</b> |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme



## Growth, Environment & Transport (GET)

| ROW REF                         | Project  | Description of Project  | Cash Limits   |               |               |               |               |               |
|---------------------------------|--|---|---------------|---------------|---------------|---------------|---------------|---------------|
|                                 |  |   | 2027-28       | 2028-29       | 2029-30       | 2030-31       | 2031-32       | 2032-33       |
|                                 |  |   | Year 5        | Year 6        | Year 7        | Year 8        | Year 9        | Year 10       |
|                                 |  |   | £000s         | £000s         | £000s         | £000s         | £000s         | £000s         |
| <b>Growth &amp; Communities</b> |  |   |               |               |               |               |               |               |
| 1                               | Country Parks Access and Development   | Improvements and adaptations to country parks   | 60            | 60            | 60            | 60            | 60            | 60            |
| 2                               | Public Rights of Way   | Structural improvements of public rights of way   | 900           | 900           | 900           | 900           | 900           | 900           |
| 3                               | Public Sports Facilities Improvement   | Capital grants for new provision/refurbishment of sports facilities and projects in the community | 75            | 75            | 75            | 75            | 75            | 75            |
| 4                               | Village Halls and Community Centres  | Capital Grants for improvements and adaptations to village halls and community centres            | 75            | 75            | 75            | 75            | 75            | 75            |
| <b>Transportion</b>             |  |   |               |               |               |               |               |               |
| 5                               | Highways Asset Management/Annual Maintenance and programme of Significant and Urgent Safety Critical Works [1] [2] | Maintaining Kent's roads  | 56,000        | 56,000        | 56,000        | 56,000        | 56,000        | 56,000        |
| 6                               | Integrated Transport Schemes [1] [2]   | Improvements to road safety   | 4,500         | 4,500         | 4,500         | 4,500         | 4,500         | 4,500         |
| 7                               | Major Schemes - Preliminary Design Fees  | Preliminary design of new roads   | 0             | 0             | 0             | 0             | 0             | 0             |
| 8                               | Old Highways Schemes, Residual Works, Land Compensation Act (LCA) Part 1   | Old Highways Schemes, Residual Works, LCA Part 1  | 0             | 0             | 0             | 0             | 0             | 0             |
| 9                               | <b>Total Rolling Programmes [3]</b>  |   | <b>61,610</b> | <b>61,610</b> | <b>61,610</b> | <b>61,610</b> | <b>61,610</b> | <b>61,610</b> |
| <b>Growth &amp; Communities</b> |  |   |               |               |               |               |               |               |
| 10                              | Digital Autopsy  | To provide a body storage and digital autopsy facility  | 0             | 0             | 0             | 0             | 0             | 0             |
| 11                              | Essella Road Bridge (PROW)   | Urgent works to ensure footbridge remains open  | 0             | 0             | 0             | 0             | 0             | 0             |
| 12                              | Public Mortuary  | To consider options for the provision of a public mortuary  | 0             | 0             | 0             | 0             | 0             | 0             |
| 13                              | Herne Bay Library Plus   | Project to refurbish the library and address long-term building issues                            | 0             | 0             | 0             | 0             | 0             | 0             |
| 14                              | Gypsy & Traveller Site Improvements [1]  | Improvements to Gypsy and Traveller sites   | 0             | 0             | 0             | 0             | 0             | 0             |

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33

**Growth, Environment & Transport (GET)**

| ROW REF                        | Project  | Description of Project  | Cash Limits |         |         |         |         |         |
|--------------------------------|--|---|-------------|---------|---------|---------|---------|---------|
|                                |  |   | 2027-28     | 2028-29 | 2029-30 | 2030-31 | 2031-32 | 2032-33 |
|                                |  |   | Year 5      | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|                                |  |   | £000s       | £000s   | £000s   | £000s   | £000s   | £000s   |
| 15                             | Tunbridge Wells Cultural Hub (Amelia)                  | Contribution to the development of a cultural and learning hub in partnership with Tunbridge Wells Borough Council, including library, registration and adult education | 0           | 0       | 0       | 0       | 0       | 0       |
| 16                             | Broadband Contract 2                                   | To extend the reach of superfast broadband so that 95% of homes and businesses can access superfast broadband   | 0           | 0       | 0       | 0       | 0       | 0       |
| 17                             | Innovation Investment Initiative (i3)                  | Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs             | 1,288       | 0       | 0       | 0       | 0       | 0       |
| 18                             | Javelin Way Development                                | To provide accomodation for creative industries and the creation of industrial units  | 0           | 0       | 0       | 0       | 0       | 0       |
| 19                             | Kent & Medway Business Fund                            | New fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, to enable creation of jobs and support business start ups                               | 6,545       | 0       | 0       | 0       | 0       | 0       |
| 20                             | Kent Empty Property Initiative - No Use Empty (NUE)    | Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation                                      | 0           | 0       | 0       | 0       | 0       | 0       |
| 21                             | Marsh Million  | Supporting economic growth on Romney Marsh to develop new jobs and business opportunities following the decommissioning of Dungeness Power Station                      |             |         |         |         |         |         |
| 22                             | The Kent Broadband Voucher Scheme                      | Voucher scheme to benefit properties in hard to reach locations   | 0           | 0       | 0       | 0       | 0       | 0       |
| <b>Environment &amp; Waste</b> |  |   |             |         |         |         |         |         |
| 23                             | Energy and Water Efficiency Investment Fund - External | Energy Efficiency works   | 50          | 41      | 36      | 24      | 33      | 0       |
| 24                             | Energy Reduction and Water Efficiency Investment - KCC | Energy Efficiency works   | 22          | 17      | 17      | 14      | 2       | 0       |
| 25                             | Electric Vans  | Electric vehicles and charging infrastructure funded by government grant  |             |         |         |         |         |         |
| 26                             | Leigh (Medway) Flood Storage Area                      | Contribution to partnership-funded projects to provide flood defences for the River Medway  | 0           | 0       | 0       | 0       | 0       | 0       |
| 27                             | Kings Hill Solar Farm                                  | Construction of a solar farm  | 0           | 0       | 0       | 0       | 0       | 0       |
| 28                             | New Transfer Station - Folkestone & Hythe [1]          | To provide a new waste transfer station in Folkestone & Hythe   | 23          | 0       | 0       | 0       | 0       | 0       |

**Growth, Environment & Transport (GET)**

| ROW REF             | Project  | Description of Project   | Cash Limits |         |         |         |         |         |
|---------------------|--|--|-------------|---------|---------|---------|---------|---------|
|                     |  |  | 2027-28     | 2028-29 | 2029-30 | 2030-31 | 2031-32 | 2032-33 |
|                     |  |  | Year 5      | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|                     |  |  | £000s       | £000s   | £000s   | £000s   | £000s   | £000s   |
| 29                  | Surface Water Flood Risk Management                                | To provide flood risk management and climate adaptation investment in capital infrastructure across Kent, to reduce the significant risks of local flooding and adapt to the impacts of climate change which are predicted to be substantial on the county | 500         | 500     | 500     | 500     | 500     | 500     |
| 30                  | Windmill Asset Management & Weatherproofing                        | Works to ensure Windmills are in a safe and weatherproof condition   | 300         | 300     | 300     | 300     | 300     | 300     |
| <b>Transportion</b> |  |  |             |         |         |         |         |         |
| 31                  | A2 Off Slip Wincheap, Canterbury [1]                               | To deliver an off-slip in the coastbound direction   | 0           | 0       | 0       | 0       | 0       | 0       |
| 32                  | A226 St Clements Way   | Road improvement scheme  | 0           | 0       | 0       | 0       | 0       | 0       |
| 33                  | A228 and B2160 Junction Improvements with B2017 Badsell Road [1]   | Junction improvements  | 0           | 0       | 0       | 0       | 0       | 0       |
| 34                  | A2500 Lower Road Improvements                                      | Junction improvements to increase capacity   | 0           | 0       | 0       | 0       | 0       | 0       |
| 35                  | A28 Chart Road, Ashford [1]  | Strategic highway improvement  | 270         | 0       | 0       | 0       | 0       | 0       |
| 36                  | Bath Street, Gravesend   | Bus Lane project - Fastrack programme extension  | 0           | 0       | 0       | 0       | 0       | 0       |
| 37                  | Dartford Town Centre   | A package of works to improve economic performance of Dartford Town Centre   | 0           | 0       | 0       | 0       | 0       | 0       |
| 38                  | Dover Bus Rapid Transit  | To provide a high quality and reliable public transport service in the Dover area, funded from Housing Infrastructure funding  | 0           | 0       | 0       | 0       | 0       | 0       |
| 39                  | Fastrack Full Network - Bean Road Tunnels [1]                      | Construction of a tunnel linking Bluewater and the Eastern Quarry Development  | 0           | 0       | 0       | 0       | 0       | 0       |
| 40                  | Faversham Swing Bridge [1]   | Restoration of an opening bridge   | 0           | 0       | 0       | 0       | 0       | 0       |
| 41                  | Green Corridors  | Programme of schemes to improve walking and cycling in Ebbsfeet  | 0           | 0       | 0       | 0       | 0       | 0       |
| 42                  | Herne Relief Road [1]  | Provision of an alternative route between Herne Bay and Canterbury to avoid Herne village  | 0           | 0       | 0       | 0       | 0       | 0       |
| 43                  | Housing Infrastructure Fund - Swale Infrastructure Projects        | Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout  | 0           | 0       | 0       | 0       | 0       | 0       |
| 44                  | Kent Active Travel Fund Phase 2                                    | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys  | 0           | 0       | 0       | 0       | 0       | 0       |
| 45                  | Kent Active Travel Fund Phase 3                                    | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys  |             |         |         |         |         |         |
| 46                  | Kent Medical Campus (National Productivity Investment Fund - NPIF) | Project to ease congestion in Maidstone  | 0           | 0       | 0       | 0       | 0       | 0       |

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33

**Growth, Environment & Transport (GET)**

| ROW REF   | Project  | Description of Project   | Cash Limits    |                |               |               |               |               |       |
|-----------|--|--|----------------|----------------|---------------|---------------|---------------|---------------|-------|
|           |  |  | 2027-28        | 2028-29        | 2029-30       | 2030-31       | 2031-32       | 2032-33       |       |
|           |  |  | Year 5         | Year 6         | Year 7        | Year 8        | Year 9        | Year 10       |       |
|           |  |  | £000s          | £000s          | £000s         | £000s         | £000s         | £000s         | £000s |
| 47        | Kent Thameside Strategic Transport Programme (Thamesway) [1] | Strategic highway improvement in Dartford & Gravesham  | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 48        | LED Conversion   | Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System                              | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 49        | Maidstone Integrated Transport [1]                           | Improving transport links with various schemes in Maidstone  | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 50        | Market Square Dover  | Project to improve access and public realm at Market Square in Dover   | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 51        | M20 Junction 4 Eastern Over Bridge                           | Carriageway widening   | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 52        | Rathmore Road Link   | Road improvement scheme  | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 53        | Sturry Link Road, Canterbury [1]                             | Construction of bypass   | 100            | 0              | 0             | 0             | 0             | 0             | 0     |
| 54        | Thanet Parkway   | Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 55        | Urban Traffic Management [1]                                 | Upgrades to the existing urban traffic management system within the Ebbsfleet area.  | 0              | 0              | 0             | 0             | 0             | 0             | 0     |
| 56        | A229 Bluebell Hill M2 & M20 Interchange Upgrades [1]         | Scheme to upgrade junctions to increase capacity and provide freeflowing interchange wherever possible                                   | 81,372         | 49,269         | 2,642         | 2,217         | 0             | 0             | 0     |
| 57        | A28 Birchington, Acol and Westgate-on-Sea Relief Road [1]    | Creation of a relief road  | 295            | 0              | 0             | 0             | 0             | 0             | 0     |
| 58        | Zebra Funding - Electric Buses and infrastructure            | Grant funded projects for electric buses and infrastructure  |                |                |               |               |               |               |       |
| <b>59</b> | <b>Total Individual Projects</b>                             |  | <b>90,765</b>  | <b>50,127</b>  | <b>3,495</b>  | <b>3,055</b>  | <b>835</b>    | <b>800</b>    |       |
| <b>60</b> | <b>Total - Growth, Environment &amp; Transport</b>           |  | <b>152,375</b> | <b>111,737</b> | <b>65,105</b> | <b>64,665</b> | <b>62,445</b> | <b>62,410</b> |       |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33**

**Chief Executive's Department (CED)**

| ROW<br>REF | Project                                     | Description of Project                                       | Total Cost of<br>Scheme | Prior Years<br>Spend | Cash Limits       |                   |                   |                   |
|------------|---|--|-------------------------|----------------------|-------------------|-------------------|-------------------|-------------------|
|            |   |  |                         |                      | 2023-24<br>Year 1 | 2024-25<br>Year 2 | 2025-26<br>Year 3 | 2026-27<br>Year 4 |
|            |   |  |                         |                      | £000s             | £000s             | £000s             | £000s             |
| 1          | Feasibility Fund [1]                        | Forward funding to enable future projects assess feasibility | 4,000                   | 2,020                | 1,980             | 0                 | 0                 | 0                 |
| 2          | <b>Total Invididual Projects</b>            |  | <b>4,000</b>            | <b>2,020</b>         | <b>1,980</b>      | <b>0</b>          | <b>0</b>          | <b>0</b>          |
| 3          | <b>Total - Chief Executive's Department</b> |  | <b>4,000</b>            | <b>2,020</b>         | <b>1,980</b>      | <b>0</b>          | <b>0</b>          | <b>0</b>          |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33**

**Chief Executive's Department (CED)**

| ROW REF | Project                                     | Description of Project                                       | Cash Limits     |                 |                 |                 |                 |                  |
|---------|---|--|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
|         |   |  | 2027-28         | 2028-29         | 2029-30         | 2030-31         | 2031-32         | 2032-33          |
|         |   |  | Year 5<br>£000s | Year 6<br>£000s | Year 7<br>£000s | Year 8<br>£000s | Year 9<br>£000s | Year 10<br>£000s |
| 1       | Feasibility Fund [1]                        | Forward funding to enable future projects assess feasibility | 0               | 0               | 0               | 0               | 0               | 0                |
| 2       | <b>Total Individual Projects</b>            |  | 0               | 0               | 0               | 0               | 0               | 0                |
| 3       | <b>Total - Chief Executive's Department</b> |  | 0               | 0               | 0               | 0               | 0               | 0                |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33

Deputy Chief Executive's Department (DCED)

| ROW REF | Project  | Description of Project   | Total Cost of Scheme<br>£000s | Prior Years Spend<br>£000s | Cash Limits                |   |  |                            |
|---------|--|--|-------------------------------|----------------------------|----------------------------|---|--|----------------------------|
|         |  |  |                               |                            | 2023-24<br>Year 1<br>£000s | 2024-25<br>Year 2<br>£000s                            | 2025-26<br>Year 3<br>£000s                             | 2026-27<br>Year 4<br>£000s |
|         |  |  |                               |                            | 1                          | Corporate Property Strategic Capital Delivery [1] [2] | Costs associated with delivering the capital programme | 25,000                     |
| 2       | Disposal Costs [1]                                 | Costs of disposing of surplus property   | 6,500                         |                            | 650                        | 650   | 650  | 650                        |
| 3       | Modernisation of Assets (MOA)                      | Maintaining KCC estates  | 35,293                        |                            | 8,293                      | 3,000   | 3,000  | 3,000                      |
| 4       | <b>Total Rolling Programmes [3]</b>                |  | <b>66,793</b>                 |                            | <b>11,443</b>              | <b>6,150</b>  | <b>6,150</b>   | <b>6,150</b>               |
| 5       | Asset Utilisation                                  | Strategic utilisation of assets in order to achieve revenue savings and capital receipts   | 1,443                         | 429                        | 1,014                      | 0   | 0  | 0                          |
| 6       | Strategic Estate Programme                         | Options for the council's future strategic estate<br><br><b>Alternative Budget: Reduced capital funding that is available for the Strategic Estates programme by £9.5m. This is the minimum amount of funding required to carry out essential maintenance works to SHQ and Invicta House. We will then vacate SHQ and move to Oakwood House, using a proportion of the funding to establish a Council Chamber in the new location.</b> | 10,500                        | 2,000                      | 0                          | 8,500   | 0  | 0                          |
| 7       | Strategic Reset Programme                          | Shape our organisation through our people, technology & infrastructure, identifying & connecting priority projects for maximum impact  | 8,000                         | 0                          | 3,000                      | 5,000   | 0  | 0                          |
| 8       | Dover Discovery Centre [1]                         | Refurbishment to make the building fit for purpose   | 7,903                         | 829                        | 4,474                      | 2,600   | 0  | 0                          |
| 9       | <b>Total Invididual Projects</b>                   |  | <b>27,846</b>                 | <b>3,258</b>               | <b>8,488</b>               | <b>16,100</b>   | <b>0</b>   | <b>0</b>                   |
| 10      | <b>Total - Deputy Chief Executive's Department</b> |  | <b>94,639</b>                 | <b>3,258</b>               | <b>19,931</b>              | <b>22,250</b>   | <b>6,150</b>   | <b>6,150</b>               |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2023-24 TO 2032-33

Deputy Chief Executive's Department (DCED)

| ROW REF | Project   | Description of Project   | Cash Limits     |                 |                 |                 |                 |                  |
|---------|---|--|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
|         |   |  | 2026-27         | 2027-28         | 2028-29         | 2029-30         | 2030-31         | 2032-33          |
|         |   |  | Year 5<br>£000s | Year 6<br>£000s | Year 7<br>£000s | Year 8<br>£000s | Year 9<br>£000s | Year 10<br>£000s |
| 1       | Corporate Property Strategic Capital Delivery [1] [2] | Costs associated with delivering the capital programme   | 2,500           | 2,500           | 2,500           | 2,500           | 2,500           | 2,500            |
| 2       | Disposal Costs [1]                                    | Costs of disposing of surplus property   | 650             | 650             | 650             | 650             | 650             | 650              |
| 3       | Modernisation of Assets (MOA)                         | Maintaining KCC estates  | 3,000           | 3,000           | 3,000           | 3,000           | 3,000           | 3,000            |
| 4       | <b>Total Rolling Programmes [3]</b>                   |  | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>     |
| 5       | Asset Utilisation                                     | Strategic utilisation of assets in order to achieve revenue savings and capital receipts   | 0               | 0               | 0               | 0               | 0               | 0                |
| 6       | Strategic Estate Programme                            | Options for the council's future strategic estate<br><br><b>Alternative Budget: Reduced capital funding that is available for the Strategic Estates programme by £9.5m. This is the minimum amount of funding required to carry out essential maintenance works to SHQ and Invicta House. We will then vacate SHQ and move to Oakwood House, using a proportion of the funding to establish a Council Chamber in the new location.</b> | 0               | 0               | 0               | 0               | 0               | 0                |
| 7       | Strategic Reset Programme                             | Shape our organisation through our people, technology & infrastructure, identifying & connecting priority projects for maximum impact  | 0               | 0               | 0               | 0               | 0               | 0                |
| 8       | Dover Discovery Centre [1]                            | Refurbishment to make the building fit for purpose   | 0               | 0               | 0               | 0               | 0               | 0                |
| 9       | <b>Total Individual Projects</b>                      |  | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>        | <b>0</b>         |
| 10      | <b>Total - Deputy Chief Executive's Department</b>    |  | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>    | <b>6,150</b>     |

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2023-24 and 2032-33

[3] Rolling programmes have been included for 10 year capital programme